

DATA COUNTING

Budgeting and cost control challenges in Small Medium Enterprises construction projects in Cape Town.

The purpose of the study is to explore the budgeting and cost control challenges on project delivery in a construction

Please note that your views/responses will be dealt with respect and with confidentiality, and that you can withdraw at any time during this interview, should you feel so. Your responses and the name of your organization will be kept anonymous. You are also kindly asked to give your consent that the information captured during the interview be used for the purposes of the research topic.

This questionnaire is scheduled to take approximately thirty (30) minutes to complete.

Anonymity (no names and personal identification for both the organisation and participants will be revealed. The organisation will be called NGO X, people who participated will simply be identified as participants)

Confidentiality (information collected will be used for this study only and will not be revealed directly to anyone)

Consent (participants will give consent first)

The interviewee is freely to discontinue the interview without explanation at any time.

<u>Please mark the appropriate box with an X</u>	Yes		No	
1. I am assured that my participation in the study is voluntary and that I am free to withdraw from the study at any time without any penalty.		20		
2. I am assured that my confidentiality is respected, and the intellectual property of my company is respected		20		
3. I agree that that I cannot be identified by my answers and that my answers cannot be linked to me.		20		
4. I agree that I have the right not to answer all the questions.		20		
5. I agree that all the information I give may be used for research purposes and will not reveal my identity.		20		
6. I agree to participate in this study and that my participation is voluntary.		20		

Researcher:

I agree that I will abide by the terms above:

Name: **Sign:**..... **Date:**.....

SECTION A. Demographic Profile

In this section we would like to find out more about the you and your enterprise. Please place a cross (X) in the appropriate block.

A1	Your gender		Male			13	Female			7			
A2	Age category		18-25 years			0	26-35 years			2	36+ years		15
A3	Educational level		Matric			10	National Diploma			7	Degree		3
A4	Ethnic group	African	12	Coloured	4	Indian	0	White	0	Other (specify)	Khoisan 2		
A5	Current position in construction company?			Business owner		12	Manager		5	Coach			
A6	In what year was the construction enterprise started?			1-2 years		6	2-3 years		3	+5 years		10	

SECTION B: Indicate your level of agreement to the following statements

Code	STATEMENT	Strongly disagree	Disagree	Neutral	Agree	Strongly agree
1	Has your business experienced any kind of budgeting/cost control problems before?	2	1	8	5	1
2	Poor budgeting and effective cost control measures cause late project delivery.		1	4	7	6
3	Do you think that resource utilization could have a critical impact on your business?	2		4	7	5
4	Effective budgeting and efficient cost controls affect resource optimization			3	9	6
5	Budgeting and cost control strategies			3	7	7
6	Lack of proper budgeting and cost control strategies affect project budgets			3	8	4
7	The government has a role in reducing failure of construction SMEs due to budgeting and cost control.	1	1	1	8	9
8	Effective budgeting and cost control leads to project delivery on time and within the planned budget.				9	10
9	The seasonal and irregular nature of trade make it difficult to forecast growth			3	9	7
10	Lack of entrepreneurial skills	1		2	9	5

11	Lack of access to technological based prototype		1	2	8	6
12	Geographic area-Convenience		2	2	8	6
13	The organization has contingency plans for budgeting and cost control in worse scenarios that could take place	1	1	3	7	6
14	Poor budgeting and cost control management affect the success of construction projects	1		1	10	6
15	Lack of allocation systems and appropriate budgeting and cost control impacts negatively the overall performance of construction SMEs in Cape Town mainly project budget and completion period;	1	1		7	9
16	Proper planning and maintenance of budgets and costs have a direct effect on the improvement of SMEs performance and project delivery	2	1		8	6
17	Construction SMEs lack the requisite business competencies such as planning and maintenance of resources		2	2	6	7
18	Developed strategies for budgeting and cost control will accurately and adequately improve project delivery			2	6	8

SECTION C

OPEN-ENDED SECTION

1. What can be done to improve cost control and budgeting in construction SMEs?

No of Respondents Participated	Participants Responses
8	<ul style="list-style-type: none"> • Training and Work Shops • Business should have good supporting system • Finance Works • Entrepreneur Training • Budget • Training for SMEs in financial and budgeting management • Government Involvement and proper training • Proper Training

2. Based on your experience, what are the main causes of the lack of effective budgeting and cost control?

No of Respondents Participated	Participants Responses
6	<ul style="list-style-type: none"> • Projects that are not known on time • Lack of planning • Lack of business skills • Buying material • Lack of competent people in financial planning • Lack of project planning skills • Illiteracy

3. In your view how can these challenges and problem can be overcome?

No of Respondents Participated	Participants Responses
5	<ul style="list-style-type: none">• Yes• Training• Assisted finance wise• Training of SMMs on business and project management• Training investment by government

4. Explain the contingency plans for budgeting and cost control available that you are having for your organization?

No of Respondents Participated	Participants Responses
4	<ul style="list-style-type: none">• None• Nothing in place• None• Have none, banks refuse Small Business overdrafts

5. Comment on government initiatives to try and minimize failure of construction SMEs due to resource budgeting and cost control.

No of Responds Participated	Participants Responses
3	<ul style="list-style-type: none">• None• Doing nothing• None, all tried fail

6. What are the lessons learnt and coping strategies that can implemented to face future resource wastage?

No of Responds Participated	Participants Responses
2	<ul style="list-style-type: none">• None• Only experience helps coping with these

Thank you for your participation