

# DATA COUNTING

The Impact of Stakeholder Management on the execution of a Selected Construction Project in  
Kayamandi at Stellenbosch.

## SECTION A: PERSONAL INFORMATION

PLEASE MARK APPLICABLE BOX WITH AN X

1. Please indicate your ethnicity

Black	Coloured	White	Indian	Other
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Black	85
Colored	15
White	0
Indian	0
Other	0

85	15	0	0	0
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2. How old are you? Please indicate your age range in the boxes below by ticking the appropriate box below.

Less than 20	21-30	31-40	41-50	51+
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Less than 20	1
21-30	55
31-40	25
41-50	15
51+	4

3. Please indicate your gender

Male	Female
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Male	35
Female	65

4. What is your position in Stellenbosch Municipality? Please state in the space below.

Team member	Administrator	Supervisor	Technician	Other
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Team member	0
Administrator	0
Supervisor	0

Technician	0
Other	100

If other, please specify: Kayamandi Residents

5. How long have you been working, including your previous occupation, please indicate below?

0-5 years	6-10 years	11-15 years	16+ years
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0-5 years	55
6-10 years	26
11-15 years	14
16+ years	5

6. Does your line manager have direct authority over you / do you report to someone else?

He/she is my direct boss	Only on project matters	Its not clear who my boss is	Other
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He/she is my direct boss	5
Only on project matters	10
It's not clear who my boss is	2
Other	83

7. If other please explain ...Unemployed.....

8. What kind of business / industry do you work in?

Manufacturing	Construction	Service industry	Financial industry	Other
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Manufacturing	10
Construction	1
Service industry	20
Financial industry	5
Other	64

9. If other, please specify..... Unemployed.....

## **SECTION B**

**PLEASE MARK THE MOST APPROPRIATE WITH AN X**

**NB:** 1 = Strongly disagree; 2 = Disagree; 3 = Not Sure; 4 = Agree; 5 = Strongly agree.

	<b>Identifying stakeholders</b>	<b>Strongly disagree</b>	<b>Disagree</b>	<b>Not sure</b>	<b>Agree</b>	<b>Strongly agree</b>
<b>1</b>	Project Manager know all stakeholder.	62	22	3	6	7
<b>2</b>	Project Manager knows the importance of each stakeholder.	10	15	25	30	20
<b>3</b>	Community is not considered a stakeholder.	20	15	30	20	15
<b>4</b>	The project manager understands the role of each stakeholder.	15	22	30	15	18
<b>5</b>	Stakeholder are effectively engaged about project development.	31	18	27	15	9
<b>6</b>	Project Manager fully understands the process of stakeholder identification.	25	33	21	5	16
<b>7</b>	The whole community is identified as single stakeholder.	15	11	10	39	25
	<b>The impact of effective stakeholder management in a construction project</b>					
<b>8</b>	All stakeholders are given platform to ask questions.	39	28	18	10	5
<b>9</b>	There is regular meeting with all stakeholders	41	19	23	8	9
<b>10</b>	Project Manager know stakeholders who have influence on other stakeholder opinion.	38	20	15	17	10
<b>11</b>	There is rare interaction with all stakeholder	16	5	12	7	60
<b>12</b>	Project manager know who influences stakeholder opinions generally.	28	18	36	9	9
<b>13</b>	The different stakeholders know each other amongst themselves	14	8	33	26	19
<b>14</b>	Project Manager understands interests and power of stakeholders in a construction project	30	35	6	22	7
	<b>Management of risks associated with stakeholders</b>					
<b>15</b>	All stakeholders are prioritized equally.	4	10	10	30	46

<b>16</b>	Project Manager understands the influence of each stakeholder throughout the project.	18	15	30	20	20
<b>17</b>	All stakeholders are involved in decision making process	27	19	30	10	14
<b>18</b>	Project Manager communicate effectively with each stakeholder.	33	20	27	3	17
<b>19</b>	Stakeholder influence is monitor and evaluated through the project.	30	13	23	21	13
	<b>Stakeholder engagement plan</b>					
<b>20</b>	Manager can make decision without the stakeholder	41	24	20	10	5
<b>21</b>	Project managers know all what is needed without stakeholder	56	28	11	1	4
<b>22</b>	There is no need for stakeholders for project execution	10	7	33	30	20
<b>23</b>	Stakeholders are key to effective project execution	28	2	10	40	20
<b>24</b>	Buy-in is essential for success in stakeholder engagement.	10	7	33	30	20
<b>25</b>	No decisions taken before commencing stakeholder engagement on the issue	26	10	20	30	14
<b>26</b>	It is integral that the dialogue has legitimacy in influencing the decision.	12	8	30	25	25
<b>27</b>	Stakeholder engagement always come before making the decision.	10	10	14	28	38
<b>28</b>	Environmental issues matter most to the project manager.	49	22	4	22	3
<b>29</b>	Project Manager involves people who may be affected by the decisions taken.	49	22	4	22	3

## **SECTION C**

### **Open ended questions**

#### **1. What would you suggest preventing community unrest during Stellenbosch Municipal construction project of Temporary Housing Units?**

<b>NO</b>	<b>PARICIPANTS RESPONSES</b>
<b>5</b>	Always involve the community when making decisions about what involves the community.

7	Avoid corruption. Give jobs to community members.
6	Decent houses (spacious) & build a permanent house, not temporary houses
10	Give community plots so that they can build houses of their own choice.
6	Keep the community informed about project development stages
12	They should prioritise people who have lived/stayed for a long time in Kayamandi
10	Transparency, Get rid of nepotism & No favouritism/fairness to everyone
12	Focus on developing one area at a time (avoid giving a house to people randomly – the consistency should apply)
10	Should employ community members when doing projects within the community
5	There should be no temporary house from the very onset
11	Community members recommend that local vendors/contractors should be given opportunities.
6	Community members recommend their concerns should be considered, as they believe that they are also project stakeholders.

## 2. What contributes towards effective stakeholder management.

NO	PARICIPANTS RESPONSES
35	Community members recommended that there should be regular meetings.
30	Community members recommenced that political leaders should be excluded because they tend to use political power to gain political scores.
5	Community members recommended community involvement in the decision-making process could contribute effectively toward stakeholder management.
10	A municipality should call community meetings during project planning so that they can hear our opinions
20	Community members recommended they should be given a platform to ask clarity and questions about the project development.